



March 13th, 2014



Mr. Tom MacEwan
Chief Administrative Officer
Municipality of the County of Kings
PO Box 100
87 Cornwallis Street
Kentville, N.S.
B4N 3W3

Re: *Upcoming conversion of Michelin Waterville boilers to compressed natural gas burners*

Dear Mr. MacEwan:

Michelin Canada is moving to natural and compressed natural gas at our three Nova Scotia manufacturing facilities to reduce carbon emissions, save energy and reduce costs.

Michelin Waterville would like to formally inform the Municipality of the County of Kings that the manufacturing facility is planning to complete the conversion of its boilers to compressed natural gas burners in late fall 2014.

This project will include the installation of a compressed natural gas decompression daughter station within the current fence line of the Waterville facility. Once upgrades are complete in mid-October 2014, compressed natural gas will replace Number 6 fuel oil as the main fuel supply for the facility.

We are currently working with the Nova Scotia Department of Environment to amend our operating permit to allow for the installation of the daughter decompression station and the burning of compressed natural gas. Via this correspondence, we wanted to ensure that the municipality was also informed of the proposed upgrades.

Sincerely,

Mr. David Carmichael
RGEP (EHS Manager)
Michelin North America (Canada) Inc.

Cc: *Diana Brothers, Warden*

Michelin North America (Canada) Inc.

Waterville Facility
P.O. Box 5000
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